# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549

FORM 10-K

(Mark One)

[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED JUNE 27, 1999.
[] Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_.

COMMISSION FILE NUMBER 0-12919

PIZZA INN, INC.

(Exact name of registrant as specified in its charter)

MISSOURI

47-0654575

(State or jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

5050 QUORUM DRIVE
SUITE 500
DALLAS, TEXAS
(Address of principal executive offices)

75240

(Zip Code)

Registrant's telephone number, including area code: (972) 701-9955 Securities Registered Pursuant to Section 12(b) of the Act: NONE Securities Registered Pursuant to Section 12(g) of the Act: COMMON STOCK, PAR VALUE \$.01 EACH

(Title of Class)

At September 9, 1999, there were 11,102,738 shares of the registrant's Common Stock outstanding, and the aggregate market value of registrant's Common Stock held by non-affiliates was \$27,914,586, based upon the average of the bid and ask prices.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or  $15\,(d)$  of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.X

APPLICABLE ONLY TO REGISTRANTS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PRECEDING FIVE YEARS:

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Section 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes X No

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's definitive Proxy Statement, to be filed pursuant to Section 14(a) of the Securities Exchange Act of 1934 in connection with the registrant's annual meeting of shareholders in December 1999, have been incorporated by reference in Part III of this report.

PART I

ITEM 1 - BUSINESS

GENERAL

Pizza Inn, Inc. (the "Company"), a Missouri corporation incorporated in 1983, is the successor to a Texas company of the same name which was incorporated in 1961. The Company is the franchisor and food and supply distributor to a system of restaurants operating under the trade name "Pizza Inn" (R).

On September 9, 1999, the Pizza Inn system consisted of 518 units, including three Company operated units (which are used for product testing and franchisee training, in addition to serving customers) and 515 franchised units.

The domestic units are comprised of 276 full service units, 45 delivery/carry-out units and 132 Express units. The international units are comprised of 20 full service units, 28 delivery/carry-out units and 17 Express units. Pizza Inn units are currently located in 21 states and 13 foreign countries. Domestic units are located predominantly in the southern half of the United States, with Texas, North Carolina and Arkansas accounting for approximately 29%, 16% and 11% of the total, respectively. Norco Distributing Company ("Norco"), a division of the Company, distributes food products, equipment, and other supplies to units in the United States and, to the extent feasible, in other countries.

#### PIZZA INN RESTAURANTS

Full service restaurants ("Full-Service") offer dine-in and carry-out service and, in most cases, also offer delivery service. These restaurants serve pizza on three different crusts (The Original Thin Crust, New York Pan, and Italian Crust), with standard toppings and special combinations of toppings. They also offer pasta, salad, sandwiches, desserts and beverages, including beer and wine in some locations. They are generally located in free standing buildings in close proximity to offices, shopping centers and residential areas. The current standard Full-Service units are between 3,300 and 4,400 square feet in size and seat 130 to 180 customers. The interior decor is designed to promote a contemporary, family style atmosphere.

Restaurants that offer delivery and carry-out service only ("Delcos") are growing in popularity and number. Delcos typically are located in shopping centers or other in-line arrangements, occupy approximately 1,000 square feet, and offer limited or no seating. Delcos generally offer the same menu as Full-Service units, except for buffet. The decor of these units is designed to be bright and highly visible, featuring neon, lighted displays and awnings.

A third version, Pizza Inn Express units ("Express"), are typically located in a convenience store, college campus, airport terminal or other commercial facility. They have limited or no seating and offer quick carry-out service of a limited menu of pizza and other foods and beverages. An Express unit typically occupies approximately 200 to 400 square feet and is operated by the same person who owns the commercial facility or who is licensed at one or more locations within the facility.

#### FRANCHISING

The Pizza Inn concept was first franchised in 1963. Since that time, industry franchising concepts and development strategies have changed, thus present franchise relationships are evidenced by a variety of contractual forms. Common to those forms are provisions which: (i) provide an initial franchise term of 20 years and a renewal term, (ii) require the franchisee to follow the Pizza Inn system of restaurant operation and management, (iii) require the franchisee to pay a franchise fee and continuing royalties, and (iv) prohibit the development of one unit within a specified distance from another.

The Company's current form of franchise agreement provides for: (i) a franchise fee of \$20,000 for a Full-Service unit, \$7,500 for a Delco and \$3,500 for an Express unit, (ii) an initial franchise term of 20 years for a Full-Service unit, 10 years for a Delco, plus a renewal term of 10 years in both cases, and an initial term of five years for an Express unit plus a renewal term of five years, (iii) contributions equal to 1% of gross sales to the Pizza Inn Advertising Plan or to the Company, discussed below, (iv) royalties equal to 4% of gross sales for a Full-Service or Delco and 5% of gross sales for an Express unit and (v) required advertising expenditures of at least 4% of gross sales for a Full-Service unit, 5% for a Delco and 2% for an Express unit.

The Company has adopted a franchising strategy which has three major components: continued development within existing Pizza Inn market areas, development of new domestic territories, and continued growth in the international arena. As a cornerstone of this approach, the Company offers, to certain experienced restaurant operators, area developer rights in both new and existing domestic markets. An area developer pays a negotiated fee to purchase the right to operate or develop, along with the Company, Pizza Inn restaurants within a defined territory, typically for a term of 20 years plus renewal options for 10 years. The area developer agrees to a new store development schedule and assists the Company in local franchise service and quality control. In return, half of the franchise fees and royalties earned on all units within the territory are retained by the area developer during the term of the agreement. Similarly, the Company offers master franchise rights to develop Pizza Inn restaurants in certain foreign countries, with negotiated fees, development schedules and ongoing royalties.

As with developers, a master licensee for a foreign country pays a negotiated fee to purchase the right to develop and operate Pizza Inn restaurants within a defined foreign territory, typically for a term of 20 years plus renewal options for ten years. The master licensee agrees to a new store development schedule and the Company trains the master licensee to monitor and assist franchisees in their territory with local franchise service and quality control, with support from the Company. In return, the master licensee

typically retains half the franchise fees and approximately half the royalties on all units within the territory during the term of the agreement. While all Pizza Inn restaurants opened in an area of a developer's territory enter into franchise agreements with the Company, a master licensee may open restaurants owned and operated by the master licensee, or they may open sub-franchised restaurants owned and operated by third parties through agreement with the master licensee.

#### FOOD AND SUPPLY DISTRIBUTION

The Company's Norco division offers substantially all of the food and paper products, equipment and other supplies necessary to operate a Pizza Inn restaurant. Franchisees are required to purchase from Norco certain food products which are proprietary to the Pizza Inn system. In addition, the vast majority of franchisees also purchase other supplies from Norco.

Norco operates its central distribution facility six days per week, and it delivers to all domestic units on a weekly basis, utilizing a fleet of refrigerated tractor-trailer units operated by Company drivers and independent owner-operators. Norco also ships products and equipment to its international franchisees. The food, equipment, and other supplies distributed by Norco are generally available from several qualified sources, and the Company is not dependent upon any one supplier or limited group of suppliers. The Company contracts with established food processors for the production of its proprietary products. The Company does not anticipate any difficulty in obtaining supplies in the foreseeable future.

#### ADVERTISING

The Pizza Inn Advertising Plan ("PIAP") is a non-profit corporation that creates and produces print advertisements, television and radio commercials, and in-store promotional materials along with related advertising services for use by its members. Each operator of a Full-Service or Delco unit, including the Company, is entitled to membership in PIAP. Nearly all of the Company's existing franchise agreements for Full-Service and Delco units require the franchisees to become members of PIAP. Members contribute 1% of their gross sales. PIAP is managed by a Board of Trustees, comprised of franchisee representatives who are elected by the members each year. The Company does not have any ownership interest in PIAP. The Company provides certain administrative, marketing and other services to PIAP and is paid by PIAP for such services. On September 9, 1999, the Company-operated stores and substantially all of its franchisees were members of PIAP. Operators of Express units do not participate in PIAP; however, they contribute up to 1% of their gross sales directly to the Company to help fund Express unit marketing materials and similar expenditures.

Groups of franchisees in many of the Pizza Inn system's market areas have formed local advertising cooperatives. These cooperatives, which may be formed voluntarily or may be required by the Company under the franchise agreements, establish contributions to be made by their members and direct the expenditure of these contributions on local media advertising using materials developed by PIAP and the Company.

The Company and its franchisees conduct independent marketing efforts in addition to their participation in PIAP and local cooperatives.

#### TRADEMARKS AND QUALITY CONTROL

The Company owns various trademarks, including the name "Pizza Inn", which are used in connection with the restaurants and have been registered with the United States Patent and Trademark Office. The duration of such trademarks is unlimited, subject to continued use. In addition, the Company has obtained trademark registrations in several foreign countries and has applied for registration in others. The Company believes that it holds the necessary rights for protection of the trademarks essential to its business.

The Company requires all units to satisfy certain quality standards governing the products and services offered through use of the Company's trademarks. The Company maintains a staff of field representatives, whose primary responsibilities include periodic visits to provide advice in operational and marketing activities and to evaluate and enforce compliance with the Company's quality standards.

#### TRAINING

The Company offers numerous training programs for the benefit of franchisees and their restaurant crew managers. The training programs, taught by experienced Company employees, focus on food preparation, service, cost control, sanitation, safety, local store marketing, personnel management, and other aspects of restaurant operation. The training programs include group classes, supervised work in Company operated units, and special field seminars. Training programs are offered free of charge to franchisees, who pay their own travel and lodging expenses. Restaurant managers train their staff through

on-the-job training, utilizing video tapes and printed materials produced by the Company.

#### WORKING CAPITAL PRACTICES

The Company's Norco division maintains a sufficient inventory of food and other consumable supplies which it distributes to Pizza Inn units typically on a weekly basis. The Company's accounts receivable and notes receivable consist primarily of receivables from food and supply sales, equipment sales, and accrued franchise royalties.

#### GOVERNMENT REGULATION

The Company is subject to registration and disclosure requirements and other restrictions under federal and state franchise laws. The Company's Norco division is subject to various federal and state regulations, including those regarding transportation of goods, food labeling, safety, sanitation, distribution, and vehicle licensing.

The development and operation of Pizza Inn units are subject to federal, state and local regulations, including those pertaining to zoning, public health, and alcoholic beverages, where applicable. Many restaurant employees are paid at rates related to the minimum wage established by federal and state law. Increases in the federal minimum wage can result in higher labor costs for the Company operated units, as well as its franchisees, which may be partially offset by price increases or operational and equipment efficiencies.

#### EMPLOYEES

On September 9, 1999, the Company had approximately 214 employees, including 57 in the Company's corporate office, 81 at its Norco division, and 26 full-time and 50 part-time employees at the Company operated restaurants. None of the Company's employees are currently covered by collective bargaining agreements. The Company believes that its employee relations are excellent.

#### COMPETITION

The restaurant business is highly competitive. The Company and its franchisees compete with other national and regional pizza chains, independent pizza restaurants, and other restaurants which serve moderately priced foods. The Company believes that Pizza Inn units compete primarily on the basis of the quality, value and price of their food, the consistency and level of service, and the location, attractiveness and cleanliness of their restaurant facilities. Because of the importance of brand awareness, the Company has increased its development emphasis on individual market penetration and local cooperative advertising by franchisees.

The Company's Norco division competes with both national and local distributors of food, equipment and other restaurant supplies. The distribution industry is very competitive. The Company believes that the principal competitive factors in the distribution industry are product quality, customer service and price. Norco is the sole authorized supplier of certain proprietary products which are required to be used by all Pizza Inn units.

In the sale of franchises, the Company competes with franchisors of other restaurant concepts and franchisors of a variety of other products and services. The Company believes that the principal competitive factors affecting the sale of franchises are product quality and value, consumer acceptance, franchisor experience and support, and the quality relationship maintained between the franchisor and its franchisees.

### SEASONALITY

Historically, sales at Pizza Inn restaurants have been somewhat higher during the warmer months and somewhat lower during the colder months of the year. The Company believes that the increasing popularity of delivery service and expansion into the high impulse purchase markets of Express units should lessen the seasonal impact on future chainwide sales.

# ITEM 2 - PROPERTIES

The Company leases 23,402 square feet in Dallas, Texas for its corporate office and 76,700 square feet in Grand Prairie, Texas for its Norco warehouse and office facilities. The leases expire in 2003 and 2000, respectively. The Company also leases 2,736 square feet in Addison, Texas for its training facility and test kitchen with a term expiring in 2001.

On September 9, 1999, all three of the Company operated Pizza Inn restaurants (all located in Texas) were leased. The Company operated units range in size from approximately 1,500 to 3,600 square feet and incur annual minimum rent between \$12.50 and \$22.00 per square foot. Most of the leases require payment of additional rent based upon a percentage of gross sales and require the Company to pay for repairs, insurance and real estate taxes. The leases are renewable and will expire in 2000, 2004, and 2007.

#### ITEM 3 - LEGAL PROCEEDINGS

On September 21, 1989, the Company, Pizza Inn, Inc. (a Delaware corporation) and Memphis Pizza Inns, Inc. filed for protection under the United States Bankruptcy Code in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division. The plan of reorganization, as confirmed by the court, became effective on September 5, 1990. The court retained jurisdiction to help ensure that the plan of reorganization was carried out and to hear any disputes that arose during the five year term of the plan. In May 1996, the court issued its final order finding that the proceedings had been completed and closed the bankruptcy cases.

Certain other pending legal proceedings exist against the Company which the Company believes are not material or have arisen in the ordinary course of its business.

# ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of the Company's fiscal year 1999.

#### PART TT

#### ITEM 5 - MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

On September 9, 1999, there were 2,846 stockholders of record of the Company's Common Stock.

The Company's Common Stock is listed on the National Association of Securities Dealers Automated Quotation ("NASDAQ") system under the symbol "PZZI". The following table shows the highest and lowest actual trade executed price per share of the Common Stock during each quarterly period within the two most recent fiscal years, as reported by the National Association of Securities Dealers. Such prices reflect inter-dealer quotations, without adjustment for any retail markup, markdown or commission.

<TABLE> <CAPTION>

		Actual T Executed	
(S>		<c> High</c>	<c> Low</c>
	1999 First Quarter Ended 9/27/98 . Second Quarter Ended 12/27/98 Third Quarter Ended 3/28/99 . Fourth Quarter Ended 6/27/99.	.5 1/4 4 3/4	4 1/4
(	1998 First Quarter Ended 9/28/97 . Second Quarter Ended 12/28/97 Third Quarter Ended 3/29/98 . Fourth Quarter Ended 6/28/98.	5 15/1 6 5/1	6 4 9/16 6 5 1/4

#### </TABLE>

During fiscal 1999 the Board of Directors of the Company declared quarterly cash dividends of \$0.06 per share. For the year ended June 27, 1999 cash dividends declared were approximately \$2.1 million or \$0.18 per share. On June 28, 1999, the Company's Board of Directors declared a cash dividend of approximately \$0.7 million or \$0.06 per share. Any determination to pay cash dividends in the future will be at the discretion of the Company's Board of Directors and will be dependent upon the Company's results of operations, financial condition, capital requirements, contractual restrictions and other factors deemed relevant.

# ITEM 6 - SELECTED FINANCIAL DATA

The following table contains certain selected financial data for the Company for each of the last five fiscal years through June 27, 1999, and should be read in conjunction with the financial statements and schedules in Item 8 of this report. Earnings per share data for all periods presented have been restated to reflect the computation of earnings per share in accordance with SFAS 128.

Year Ended

	June 27, 1999	June 28, 1998	June 29, 1997	June 30, 1996	June 25, 1995	
(In thousands, except per share amounts)						
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
SELECTED INCOME STATEMENT DATA:						
Total revenues	\$ 66,294	\$ 68,640	\$ 69,123	\$ 69,441	\$ 62,044	
Income before taxes	4,096	7,023	6,860	5,921	4,845	
Net income	2,752	4,880	4,528	3,908	3,198	
Basic earnings per common share	.24	.38	.35	.30	.24	
Diluted earnings per common share	.23	.36	.33	.28	.22	
Dividends declared per common share . (1	.18	.24	-	-	-	
SELECTED BALANCE SHEET DATA:						
Total assets	18,586	21,773	24,310	24,419	25,803	
Long-term debt and capital lease obligations. $\langle {\rm FN} \rangle$	6,944	5,454	7,789	7,902	11,039	

(1) On June 28, 1999 the Company's Board of Directors declared a quarterly dividend of \$.06 per share on the Company's common stock, payable to shareholders of record on July 9, 1999. </TABLE>

ITEM 7 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

# RESULTS OF OPERATIONS

#### FISCAL 1999 COMPARED TO FISCAL 1998

Diluted earnings per share dropped 36% from \$0.36 to \$0.23. Net income decreased 44% to \$2,752,000 from \$4,880,000 in the prior year, on revenues of \$66.3 million versus \$68.6 million the previous year. Net income and earnings per share decreased because of lower revenues from area development territory sales, fewer vendor incentives, a lower volume of food product sales from slightly lower chainwide sales and higher cost of sales due to extraordinarily higher cheese prices from July 1998 through January 1999. Restaurant cost of sales, as a percentage of sales, throughout the Company's franchise community was up approximately 3 percentage points, due to extraordinarily higher cheese prices during these seven months. This increased cost also caused an adverse effect on chainwide sales as the result of decreased discretionary franchisee advertising as well as delayed new store openings and remodelings. Foreign economic factors also continued to adversely affect international sales and new store openings in foreign markets.

Food and supply sales by the Company's distribution division were down less than 1% or \$390,000 as compared to last year sales. The slight decrease in volume was offset by a significant increase in cheese prices. International sales decreased \$182,000 in fiscal 1999 due to economic troubles in international markets which resulted in fewer net store openings abroad than in the prior fiscal year.

Franchise revenue, which include royalties, license fees and income from area development and foreign master license (collectively, "Territory") sales, decreased 13% or \$849,000 in fiscal 1999. Area development income decreased \$560,000 in fiscal 1999 primarily due to economic troubles in international markets. Royalty revenue was down \$173,000 compared to last year, mainly resulting from a 1.5% decrease in chainwide sales and a slightly lower average royalty rate due to both more restaurants within area development territories and a lower ratio of full service units to Delco/Express units. License fees decreased \$116,000 in fiscal 1999.

Restaurant sales, which consist of revenue generated by Company-owned stores, for the year decreased 15% or \$397,000 compared to the same period of the prior year. This was due to the lease expiration and closing of one Delco store in August 1998. Comparable store sales growth at Company-owned stores increased 6% for the year.

Other income consists of primarily interest income and non-recurring revenue items. Other income decreased 71% or \$710,000 in fiscal 1999. Fiscal 1998 included vendor incentives, the gain on the sale of a Territory, and the sale of a state liquor license.

Cost of sales increased 4% or \$2,146,000 during fiscal 1999. As a percentage of sales, cost of sales increased to 92% in fiscal 1999 from 87% compared to last year. Cost of sales increased primarily due to significantly higher cheese prices and an increase in allocation of corporate services expenses related to the Company's distribution center, offset by a lower volume

Franchise expenses include selling, general and administrative expenses (primarily wages and travel expenses), directly related to the sale and service of franchises and Territories. These costs decreased 15% or \$468,000 compared to last year. This was due to an increase in corporate services expenses allocation to the distribution center resulting in a corresponding decrease in franchise expenses.

General and administrative expenses decreased 25% or \$1,126,000 in fiscal 1999. This is the result of an increase in the corporate services overhead allocation to the distribution center resulting in a corresponding decrease in general and administrative expenses. This decrease was partially offset by higher legal and tax expenses in fiscal 1999.

Interest expense increased 4% or \$22,000 in the current year as a result of slightly higher debt levels and capital lease interest expense on new computer equipment.

During fiscal 1999, a total of 73 new Pizza Inn franchise units were opened for business, 52 domestic, and 21 international. Domestically, 38 units were closed by franchisees or terminated by the Company typically because of unsatisfactory standards of operation or performance. Similarly, 26 international units were closed.

#### FISCAL 1998 COMPARED TO FISCAL 1997

Diluted earnings per share for fiscal year ended June 28, 1998 grew 9% to \$0.36 from \$0.33. Net income increased 8% to \$4.9 million from \$4.5 million in the prior year. Pre-tax income increased 2% to \$7.0 million from \$6.9 million. The Company considers pre-tax income to be the best measure of its performance due to the significant benefit of its net operating loss carryforwards. These carryforwards, which total \$14.9 million at June 28, 1998, reduce the income taxes paid by the Company from the 34% statutory rate to approximately 2% alternative minimum tax rate. Additionally, the Company was able to reduce its effective tax rate from 34% to 31% primarily due to the recognition of business tax credits in the amount of \$263,000.

Food and supply sales by the Company's distribution division were down 2% or \$1,066,000 as compared to last year. The decrease was primarily due to reductions in international sales of equipment and food. Total international sales declined \$1.5 million primarily due to advance equipment purchases during fiscal year 1997 for new store openings in fiscal year 1998. These decreases were partially offset by an increase of \$555,000 in domestic sales.

Franchise revenue, which includes royalties, license fees and income from area development and foreign master license (collectively, "Territory") sales, decreased 4% or \$282,000 in fiscal 1998. This was primarily due to lower income from international master license sales in the current year. Proceeds from Territory sales vary depending on size, demographics and current market development in the Territories. The timing and recognition of Territory sales may vary significantly from year to year. Current year sales include partial recognition of proceeds from the sale of new Territory rights for South Carolina, Virginia, Puerto Rico, Brazil, the Palestinian territories and South Korea. Current year royalties increased 3% or \$159,000, primarily due to the repurchase of area developer rights in Tennessee and portions of Kentucky, which resulted in full royalties being paid directly to the Company through March 1998 when the rights were subsequently resold.

Restaurant sales, which consist of retail sales by Company operated training restaurants, remained at the same level compared to the prior year, despite the transfer of a unit in December 1997 to a franchisee. These restaurants' sales on a comparable basis increased 12%.

Other income, which increased \$877,000, consists primarily of interest income and non-recurring revenue items. This was primarily the result of vendors' incentives including the non-cash transfer of the Company's stock valued at \$602,000, the gain on the sale of a Territory, and the sale of a state liquor license.

Cost of sales decreased 1% or \$515,000 during fiscal 1998 due to a decrease in food and supply sales. As a percent of sales, cost of sales increased from 86% during fiscal 1997 to 87% in fiscal 1998 primarily due to increases in transportation costs and an increase in allocation of corporate services overhead.

Franchise expenses include selling, general and administrative expenses (primarily wages and travel expenses), directly related to the sale and service of franchises and Territories. These costs increased 8% or \$231,000 from last year primarily due to increases in number of field support employees and a vacant executive position in fiscal 1997 which was filled in fiscal 1998.

General and administrative expenses decreased 7% or \$322,000 in the current year primarily due to the Company's reversal of previously established

contingent reserves for foreign litigation related to the Company's former master licensee in Korea and an increase in the corporate services overhead allocation to the distribution center resulting in a corresponding decrease in general and administrative expenses.

Interest expense decreased 24% or \$160,000 in fiscal 1998 as the result of lower debt balances and lower average interest rates.

During fiscal 1998, a total of 82 new Pizza Inn franchise units were opened for business, 66 domestic units and 16 international units. Domestically, 54 units were closed by franchisees or terminated by the Company typically because of unsatisfactory standards of operation or performance. Similarly, 5 international units were closed.

#### FINANCIAL CONDITION

Cash and cash equivalents decreased \$1.8 million in fiscal 1999. Cash flow generated from operations and additional borrowings were used to purchase shares of the Company's own stock and pay cash dividends on its common stock. The Company increased its borrowings by \$1.0 million in fiscal 1999. The Company used \$5.8 million to reacquire 1.1 million shares of its own common stock at prevailing prices on the open market. The Company also used \$2.1 million to pay cash dividends on its common stock in fiscal 1999.

At June 27, 1999 the net deferred tax asset balance was \$5.6 million. During 1999, the Company decreased the net deferred tax asset by \$240,820 for general business tax credits due to expire in 2000 through an addition to the tax valuation allowance. The Company believes that it is more likely than not that these credits will not be realized. In fiscal 1999, the valuation allowance and corresponding asset were also decreased due to the expiration of general business credits.

Management believes that future operations will generate sufficient taxable income, along with the reversal of temporary differences, to fully realize the deferred tax asset, net of a valuation allowance of \$204,000 related to the potential expiration of certain tax credit carryforwards. Future taxable income at the same level as fiscal 1999 would be sufficient for full realization of the net tax asset. Additionally, management believes that taxable income based on recent growth trends of the Company's franchise base should be more than sufficient to enable the Company to realize its deferred tax asset without reliance on material, non-routine income.

While the Company expects to realize substantial benefit from the utilization of its net operating loss carryforwards (which currently total \$10.3 million and expire in 2005) to reduce its federal tax liability, current accounting standards dictate that this benefit can not be reflected in the Company's results of operations. In accordance with SFAS 109, the carryforwards, when utilized, are reflected as a reduction of the deferred tax asset rather than a reduction of income tax expense. This has caused the Company to reflect an amount for federal income tax expense on its statements of operations at an effective corporate rate of 32%, 31%, and 34% for fiscal years 1999, 1998 and 1997, respectively. However, the actual amount of taxes paid at the alternative minimum tax rate of approximately 2% is significantly less than the corporate rate reflected on the Company's statement of operations. Historically, the differences between pre-tax earnings for financial reporting purposes and taxable income for tax purposes have consisted of temporary differences arising from the timing of depreciation, deductions for accrued expenses and deferred revenues, as well as permanent differences as a result of the exercise of stock options deducted for income tax purposes but not for financial reporting purposes.

Under the Internal Revenue Code, the utilization of net operating losses and credit carryforwards could be limited if certain changes in ownership of the Company's Common Stock were to occur. The Company's Articles of Incorporation contain certain restrictions which are intended to reduce the likelihood that such changes in ownership would occur.

#### LIQUIDITY AND CAPITAL RESOURCES

Cash provided by operations totaled \$5,841,000 in fiscal 1999 and was used primarily to reacquire the Company's common stock, to pay dividends on its common stock, and to fund capital expenditures.

The Company increased its borrowing by \$1.0 million to \$5.7 million at June 27, 1999 from \$4.7 million at June 28, 1998.

During fiscal 1999 the Company purchased 1,132,900 shares of its own common stock on the open market for a total price of \$5.8 million and acquired an additional 4,945 shares as a gift from a vendor. This brings the total number of shares in treasury to 3,519,231 as of June 27, 1999. All reacquired shares will be held as treasury stock until retired.

Capital Expenditures of \$640,000 during fiscal 1999 included \$414,000 for upgrading the Company's computer system (including compliance with Year 2000 issues).

The Company's future requirements for cash relate primarily to the periodic purchase of its own common stock, capital expenditures, payment of dividends on its common stock, and repayment of debt. The Company currently considers its common stock to be undervalued and plans to aggressively purchase its own shares on the open market during fiscal year 2000. For the period June 28, 1999 through September 9, 1999 the Company has purchased 317,600 shares for a total amount of \$1,076,711. Although the existing loan agreement does not require the Company to make any scheduled debt reductions, the Company plans to reduce bank debt in fiscal 2000. Anticipated capital expenditures include information system upgrades, a partial company store remodel, and miscellaneous equipment and improvements at the Corporate office, Norco, and the company-owned stores. During fiscal 1999, the Board of Directors of the Company declared cash dividends on the Company's common stock of approximately \$2.1 million or \$0.18 per share. On June 28, 1999 the Company's Board of Directors declared a quarterly cash dividend payable to shareholders of record on July 9, 1999 of approximately \$0.7 million or \$0.06 per share. Declaration of future dividends will be at the discretion of the Board of Directors.

The Company's primary sources of cash are sales from the distribution division, royalties, license fees and Territory sales. Existing area development and master license agreements contain development commitments that should result in future chainwide growth. Related growth in distribution sales and royalties are expected to provide adequate working capital to supply the needs described above. The signing of any new area development or master license agreements, which cannot be predicted with certainty, would also provide significant infusions of cash.

#### ECONOMIC FACTORS

The costs of operations, including labor, supplies, utilities, financing and rental costs, to the Company and its franchisees, can be significantly affected by inflation and other economic factors. Increases in any such costs would result in higher costs to the Company and its franchisees, which may be partially offset by price increases and increased efficiencies in operations. The Company's revenues are also affected by local economic trends where units are concentrated. The Company intends to pursue franchise development in new markets in the United States and other countries, which would mitigate the impact of local economic factors.

The Company has assessed its computerized systems to determine their ability to correctly identify the year 2000 and is devoting the necessary internal and external resources to replace, upgrade or modify all significant systems related to the year 2000. The Company's assessment, purchase of new equipment, installation of new software, conversion and testing of data are completed. The Company fully implemented the new system in May 1999 and has begun processing information.

Because third party computer failures could also have a material impact on our ability to conduct business, confirmations were requested from our material vendors and suppliers to certify that plans are being developed to address and become compliant with the year 2000 issues. As of June 27, 1999, 80% have replied and are comfortable with their preparations for the year 2000. The Company believes that any year 2000 impact on its franchisee base will have no material effect on the Company since sales information is not currently communicated through computer systems. Through the assessment of the Company's non-information technology systems, management has determined that no modifications are required for year 2000 compliance in this area. The Company will continue to assess and develop contingency plans, if needed, throughout the remainder of 1999.

New software, testing, and conversion of systems and applications have been completed and implemented. Total system upgrades are expected to position the Company for anticipated future growth and enhance corporate service capabilities. The cost of these upgrades will total approximately \$1.2 million. Of this cost, approximately \$900,000 already has been incurred as of June 27, 1999. All of the above capital expenditures are funded through a 36-month capitalized lease.

This report contains certain forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) relating to the Company that are based on the beliefs of the management of the Company, as well as assumptions and estimates made by and information currently available to the Company's management. When used in the report, the words "anticipate," "believe," "estimate," "expect," "intend" and other similar expressions, as they relate to the Company or the Company's management, identify forward-looking statements. Such statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions relating to the operations and results of operations of the Company

as well as its customers and suppliers, including as a result of competitive factors and pricing pressures, shifts in market demand, general economic conditions and other factors including but not limited to, changes in demand for Pizza Inn products or franchises, the impact of competitors' actions, changes in prices or supplies of food ingredients, and restrictions on international trade and business. Should one or more of these risks or uncertainties materialize, or should underlying assumptions or estimates prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or intended.

<TABLE> <CAPTION>

#### PIZZA INN, INC.

TTEM	8	_	FINANCIAL	STATEMENTS	AND	SUPPLEMENTARY	DATZ

Index to Financial Statements and Schedules:

FINANCIAL STATEMENTS <s> Report of Independent Accountants.</s>	PAGE 1	NO.
Consoldiated Statements of Operations for the years ended June 27, 1999, June 28, 1998, and June 29, 1997.		1
Consolidated Balance Sheets at June 27, 1999 and June 28, 1998.		10
Consolidated Statements of Shareholders' Equity for the years ended June 27, 1999, June 28, 1998 and June 29, 1997.		1
Consolidated Statements of Cash Flows for the years ended June 27, 1999, June 28, 1998, and June 29, 1997.		1:
Notes to Consolidated Financial Statements		21
FINANCIAL STATEMENT SCHEDULES	-	
Schedule II - Consolidated Valuation and Qualifying Accounts		3:

All other schedules are omitted because they are not applicable, not required or because the required information is included in the consolidated financial statements or notes thereto.

</TABLE>

# REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareholders of Pizza Inn, Inc.

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Pizza Inn, Inc. and its subsidiaries at June 27, 1999 and June 28, 1998, and the results of their operations and their cash flows for each of the three years in the period ended June 27, 1999, in conformity with generally accepted accounting principles. In addition, in our opinion, the financial statement schedule listed in the accompanying index presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. These financial statements and the financial statement schedule are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements and the financial statement schedule based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall PRICEWATERHOUSECOOPERS LLP

Dallas, Texas August 6, 1999

<TABLE> <CAPTION>

# PIZZA INN, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (IN THOUSANDS, EXCEPT PER SHARE AMOUNTS)

	YEAF	RENDED					
REVENUES:		JUNE 27, 1999		1998		1997	
<pre>Food and supply sales Franchise revenue Restaurant sales Other income</pre>	<c> \$</c>	58,101 5,619 2,287 287	<c \$</c 	58,491 6,468 2,684 997	<c \$</c 	59,557 6,750 2,696 120	
		66,294				09,123	
COSTS AND EXPENSES: Cost of sales Franchise expenses General and administrative expenses Provision for bad debt Interest expense		2,741 3,431 237		53,119 3,209 4,557 230 502		2,978	
		62,198				62,263	
INCOME BEFORE INCOME TAXES		4,096		7,023		6,860	
Provision for income taxes		1,344		2,143		2,332	
NET INCOME		2,752				4,528	
BASIC EARNINGS PER COMMON SHARE		0.24				0.35	
DILUTED EARNINGS PER COMMON SHARE		0.23				0.33	
DIVIDENDS DECLARED PER COMMON SHARE		0.18					
WEIGHTED AVERAGE COMMON SHARES		11,678		12,692			
WEIGHTED AVERAGE COMMON AND DILUTIVE POTENTIAL COMMON SHARES <fn></fn>	====	12,154		13,468		13,707	

See accompanying Notes to Consolidated Financial Statements.  $\ensuremath{\text{CTABLE}}\xspace>$ 

<TABLE> <CAPTION>

ASSETS	1999	JUNE 28, 1998
CURRENT ASSETS <s> Cash and cash equivalents</s>	<c></c>	
Accounts receivable, less allowance for doubtful accounts of \$808 and \$825, respectively Notes receivable, current portion, less allowance	4,58	
for doubtful accounts of \$144 and \$174, respectively Inventories Prepaid expenses and other	593	3 1,953 L 556
Total current assets Property, plant and equipment, net Property under capital leases, net Deferred taxes, net	8,899 1,75 1,58	1,921
Long-term notes receivable, less allowance for doubtful accounts of \$80 and \$8, respectively		) 436
Deposits and other	\$ 18,58	5 \$ 21,773
LIABILITIES AND SHAREHOLDERS' EQUITY CURRENT LIABILITIES		= ======
Accounts payable - trade Accrued expenses Current portion of capital lease obligations	1,79 42	
Total current liabilities		4,646
LONG-TERM LIABILITIES  Long-term debt  Long-term capital lease obligations  Other long-term liabilities	1,24 71: 12,52	
COMMITMENTS AND CONTINGENCIES (See Note I)		
SHAREHOLDERS' EQUITY Common Stock, \$.01 par value; authorized 26,000,000 shares; outstanding 11,407,945 and 12,528,436 shares, respectively (after deducting shares in		
treasury: 1999 - 3,519,231; 1998 -2,381,386) Additional paid-in capital Retained earnings	1,18	4,911
Total shareholders' equity		9 10,917
	\$ 18,58	\$ 21,773 = =======
<fn></fn>		

See accompanying Notes to Consolidated Financial Statements.

</TABLE>

<TABLE> <CAPTION>

# PIZZA INN, INC. CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (IN THOUSANDS)

	ADDITIONAL COMMON STOCK SHARES	PAID-I TNUOMA		RETA CAPI	INED	EAR	NINGS	TOTAL
 <\$>	<c></c>	<c></c>		<c></c>		<c></c>		<c></c>
BALANCE, JUNE 30, 1996 8,106	12,877	\$	129	\$	3,684	\$	4,293	\$
Stock options exercised 505	267		2		503		-	
Acquisition of treasury stock	(430)		(4)		(126)		(1,788)	

(1,918) Net income 4,528	-	-	-	4,528	
BALANCE, JUNE 29, 1997 11,221	12,714	\$ 127	\$ 4,061	\$ 7,033	\$
Stock options exercised 1,251	414	4	1,247	-	
Tax benefits associated with stock options (179)	-	-	(179)	-	
Dividends declared (3,052)	-	-	-	(3,052)	
Acquisition of treasury stock (3,204)	(600)	(6)	(218)	(2,980)	
Net income 4,880	-	-	-	4,880	
BALANCE, JUNE 28, 1998 10,917	12,528	\$ 125	\$ 4,911	\$ 5,881	\$
Stock options exercised 52	17	-	52	-	
Tax benefits associated with stock options 233	-	-	233	-	
Dividends declared (2,092)	-	-	-	(2,092)	
Acquisition of treasury stock (see Note K (5,803)	(1,137)	(11)	(431)	(5,361)	
Net income 2,752	-	-	-	2,752	
BALANCE, JUNE 27, 1999 6,059	11,408	\$ 114	\$ 4,765	•	\$
	========	=========	_========		

<FN>

See accompanying Notes to Consolidated Financial Statements. </TABLE>

<TABLE> <CAPTION>

# PIZZA INN, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (IN THOUSANDS)

	YEAR	ENDED			
	JUN	E 27,	JUNE 2	28,	JUNE
29,	1	999	1998	3	1997
CASH FLOWS FROM OPERATING ACTIVITIES:					
<\$>	<c></c>		<c></c>		<c></c>
Net income	\$	2,752	\$	4,880	\$
4,528					
Adjustments to reconcile net income to cash provided by operating activities:					
Depreciation and amortization		871		902	
707					
Provision for bad debt		237		230	
110					
Income from transfer of Pizza Inn stock (see Note K)		(15)		(602)	
- Deferred Income Taxes		1,149		1,787	
2,195		1,149		1,707	
Changes in assets and liabilities:					
Restricted cash and short-term investments		_		_	

360			
Notes and accounts receivable (762)	1,179	25	
Inventories	(440)	271	
(305) Accounts payable - trade	627	532	
(849) Accrued expenses	(717)	(782)	
(94) Deferred franchise revenue	5	(388)	
(147) Prepaid expenses and other	193	(587)	
(23)			
CASH PROVIDED BY OPERATING ACTIVITIES	5,841	6,268	
5,720			
CASH FLOWS FROM INVESTING ACTIVITIES:			
Capital expenditures (628)	(640)	(362)	
Acquisition of area development territory	-	(986)	
Proceeds from sale of re-acquired area development territory	-	986	
Proceeds from sales of assets	-	65	
CASH USED FOR INVESTING ACTIVITIES (628)	(640)	(297)	
CASH FLOWS FROM FINANCING ACTIVITIES:			
Repayments of long-term bank debt and			
capital lease obligations (2,000)	(199)	(2,325)	
Borrowings of long-term debt	1,000	-	
Dividends paid	(2,092)	(2,292)	
Proceeds from exercise of stock options	52	1,251	
Purchases of treasury stock	(5,788)	(2,602)	
(1,918)			
CASH USED FOR FINANCING ACTIVITIES	(7,027)	(5,968)	
(3,413)			
Net increase (decrease) in cash and cash equivalents 1,679	(1,826)		
Cash and cash equivalents, beginning of period 653	2,335	2,332	
Cash and cash equivalents, end of period 2,332	\$ 509	\$ 2,335	\$

See accompanying Notes to Consolidated Financial Statements.

<TABLE>

</TABLE>

<FN>

<CAPTION>

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION (IN THOUSANDS)

YEAR ENDED

JUNE 27, JUNE 28, JUNE 29, 1999 1998 1997

NONCASH FINANCING AND INVESTING

ACTIVITIES:

Capital lease obligations incurred \$ 992 \$ - \$

</TABLE>

# PIZZA INN, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### DESCRIPTION OF BUSINESS:

Pizza Inn, Inc. (the "Company"), a Missouri corporation incorporated in 1983, is the successor to a Texas company of the same name which was incorporated in 1961. The Company is the franchisor and food and supply distributor to a system of restaurants operating under the trade name "Pizza Inn" (R).

On June 27, 1999 the Pizza Inn system consisted of 516 locations, including three Company operated units and 513 franchised units. The Company is currently franchised in 21 states and 13 foreign countries. Domestic units are located predominantly in the southern half of the United States, with Texas, North Carolina and Arkansas accounting for approximately 29%, 16%, and 11%, respectively, of the total. Norco Distributing Company ("Norco"), a division of the Company, distributes food products, equipment, and other supplies to units in the United States and, to the extent feasible, in other countries.

#### PRINCIPLES OF CONSOLIDATION:

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All appropriate intercompany balances and transactions have been eliminated. Certain prior year amounts have been reclassified to conform with current year presentation.

#### CASH AND CASH EQUIVALENTS:

The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

### INVENTORIES:

Inventories, which consist primarily of food, paper products, supplies and equipment located at the Company's distribution center, are stated at the lower of FIFO (first-in, first-out) cost or market. Provision is made for obsolete inventories.

#### PROPERTY, PLANT AND EQUIPMENT:

Property, plant and equipment, including property under capital leases, are stated at cost less accumulated depreciation. Depreciation is computed on the straight-line method over the useful lives of the assets or, in the case of leasehold improvements, over the term of the lease, if shorter. The useful lives of the assets range from three to eight years. It is the Company's policy to periodically review the net realizable value when indicators exist of its long-lived assets through an assessment of the estimated future cash flows related to such assets. In the event that assets are found to be carried at amounts which are in excess of estimated gross future cash flows, then the assets will be adjusted for impairment to a level commensurate with a discounted cash flow analysis of the underlying assets. The Company believes no impairment of long-lived assets exists at June 27, 1999.

# ACCOUNTS RECEIVABLE:

Accounts receivable consist primarily of receivables from food and supply sales and franchise royalties. The Company records a provision for doubtful receivables to allow for any amounts which may be unrecoverable. For the years ended June 27, 1999, June 28, 1998, and June 29, 1997 provisions of \$237,000, \$230,000 and \$110,000 were recorded, respectively.

#### NOTES RECEIVABLE:

Notes receivable primarily consist of notes from franchisees for the purchase of

area development and master license territories and the refinancing of existing trade receivables. These notes generally have terms ranging from one to five years, with interest rates of 8% to 12%. The Company records a provision for doubtful receivables to allow for any amounts which may be unrecoverable.

#### INCOME TAXES:

Income taxes are accounted for using the asset and liability method pursuant to Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS 109"). Deferred taxes are recognized for the tax consequences of "temporary differences" by applying enacted statutory tax rates applicable to future years to differences between the financial statement and carrying amounts and the tax bases of existing assets and liabilities. The effect on deferred taxes for a change in tax rates is recognized in income in the period that includes the enactment date. In addition, the Company recognizes future tax benefits to the extent that realization of such benefits are more likely than not.

#### TREASURY STOCK:

The excess of the cost of shares acquired for the treasury over par value is allocated to additional paid-in capital based on the per share amount of additional capital for all shares in the same issue, with any difference charged to retained earnings. All reacquired shares will be held in treasury until retired.

#### DISTRIBUTION DIVISION OPERATIONS:

The Company's Norco division sells food, supplies and equipment to franchisees on trade accounts under terms common in the industry. Revenue from such sales is recognized upon shipment. Norco sales are reflected under the caption "food and supply sales."

#### FRANCHISE REVENUE:

Franchise revenue consists of income from license fees, royalties, and area development and foreign master license (collectively, "Territory") sales. License fees are recognized as income when there has been substantial performance of the agreement by both the franchisee and the Company, generally at the time the unit is opened. Royalties are recognized as income when earned. For the years ended June 27, 1999, June 28, 1998 and June 29, 1997, 93%, 84% and 78%, respectively, of franchise revenue was comprised of recurring royalties.

Territory sales are the fees paid by selected experienced restaurant operators to the Company for the right to develop Pizza Inn restaurants in specific geographical territories. When the Company has no continuing substantive obligations of performance to the area developer or master licensee regarding the fee, the Company recognizes the fee to the extent of cash received. If continuing obligations exist, fees are recognized ratably during the performance of those obligations. Territory fees recognized as income for the years ended June 27, 1999, June 28, 1998 and June 29, 1997 were \$106,000, \$666,000 and \$1,154,000 respectively.

# DISCLOSURE ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS:

The carrying amounts of short-term investments, accounts and notes receivable, and debt approximate fair value.

# USE OF MANAGEMENT ESTIMATES:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and related revenues and expenses and disclosure of gain and loss contingencies at the date of the financial statements. Actual results could differ from those estimates.

# FISCAL YEAR:

The Company's fiscal year ends on the last Sunday in June. Fiscal years ended June 27, 1999, June 28, 1998 and June 29, 1997 all contained 52 weeks.

# NEW PRONOUNCEMENTS:

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133") effective for fiscal years beginning after June 15, 1999, which was extended to June 15, 2000. SFAS 133 establishes accounting and reporting standards for derivative instruments embedded in other contracts and for hedging activities. The adoption of this statement in 2001 is not expected to have an affect on the Company's financial statements.

#### NOTE B - PROPERTY, PLANT AND EQUIPMENT:

Property, plant and equipment and property under capital leases consist of the following  $\,$  (in thousands):

<TABLE> <CAPTION>

		JUNE 27	•	JUNE 28,
<\$>	<c></c>	1999	<c></c>	1998
Property, plant and equipment:				
Equipment, furniture and fixtures Leasehold improvements	\$	4,259 1,336	\$	3,992 1,326
Less: accumulated depreciation		5,595 (3,841)		5,318 (3,397)
		1,754		1,921
Property under capital leases:				
Real Estate Equipment	\$	118 2,393	\$	118 1,396
Less: accumulated amortization		2,511 (924)		1,514 (753)
		1,587		761

#### </TABLE>

Depreciation and amortization expense was \$871,000, \$902,000, and \$707,000 for the years ended June 26, 1999, June 28, 1998, and June 29, 1997, respectively.

# NOTE C - ACCRUED EXPENSES:

Accrued expenses consist of the following (in thousands):

<TABLE> <CAPTION>

		JUNE 27	7,	JUNE 28,
<s></s>	<c></c>		<c></c>	
		1999		1998
Compensation	\$	944	\$	824
Legal and other professional fees		116		35
Deferred franchise revenue		242		237
Accrued dividends payable		-		760
Other		493		651
		1,795		2,507
			======	========

# </TABLE>

### NOTE D - LONG-TERM DEBT:

In August 1997, the Company signed an agreement (the "Loan Agreement") with its current lender, Wells Fargo, to refinance its debt under a new revolving credit facility. The revolving credit note was scheduled to mature in August 1999 and was secured by essentially all of the Company's assets. Amounts outstanding under the Loan Agreement were \$5.7 million and \$4.7 million at fiscal year end 1999 and 1998, respectively.

Interest on the revolving credit line is payable monthly. Interest is provided for at a rate equal to prime plus an interest rate margin from -1.0% to 0.0% or, at the Company's option, at the Eurodollar rate plus 1.25% to 2.25%. The interest rate margin is based on the Company's performance under certain financial ratio tests. As of June 27, 1999, the Company was in compliance with all of its debt covenants. A 0.5% annual commitment fee is payable on any unused portion of the revolving credit line. As of June 27, 1999 and June 28, 1998, the Company's effective interest rates were 6.17% and 6.91%, respectively (with a Eurodollar rate basis).

The Loan Agreement contains covenants which, among other things, require the Company to satisfy certain financial ratios and restrict additional debt.

PIBCO, Ltd., a wholly owned insurance subsidiary of the Company, in the normal course of operations, arranged for the issuance of a letter of credit to

reinsurers to secure loss reserves. At June 27, 1999 and June 28, 1998 this letter of credit was secured under the Company's revolving line of credit. Loss reserves for approximately the same amount have been recorded by PIBCO, Ltd. and are reflected as current liabilities in the Company's financial statements.

In September 1998, the Company signed an agreement with its current lender to extend the term of its existing \$9.5 million revolving credit line through August 2000 and to modify certain financial covenants. In accordance with SFAS 6, "Classification of Short-Term Obligations Expected to be Refinanced", the entire balance outstanding under the Loan Agreement at June 27, 1999 was classified as long-term to reflect the provisions of the Loan Agreement.

#### NOTE E - INCOME TAXES:

The effective federal income tax rate did not vary from the statutory rate of 34% for the year ended June 29,1997. However, the effective federal income tax rate varied from the statutory rate for the years ended June 27, 1999 and June 28, 1998 as follows:

<TABLE>

<CAPTION>

		JUNE 27, 1999		JUNE 28, 1998
<\$>	<c></c>	(in th	ousands <c></c>	;)
Federal income taxes based on 34% of book income Permanent adjustments Change in valuation allowance Expired credits Other	\$	1,393 (290) (535) 776	\$	2,388 (102) (638) 375 120
other .	 \$ =====	1,344	 \$ =====	2,143

</TABLE>

Income tax expense consists of the following (in thousands):  $\mbox{\scriptsize CAPTION>}$ 

	JUNE 27 1999	,	JUNE 28 1998		JUNE :	
<s> Federal:</s>	<c></c>		<c></c>		<c></c>	
Current Deferred	\$	195 1 <b>,</b> 149	\$	356 1,787	\$	137 2 <b>,</b> 195
Provision for income taxes	\$ =======	1,344	\$ ========	2,143	\$	2,332

</TABLE>

The tax effects of temporary differences which give rise to the net deferred tax assets (liabilities) consisted of the following (in thousands):

<TABLE> <CAPTION>

		JUNE 27, 1999		JUNE 28, 1998
<pre><s> Reserve for bad debt Depreciable assets Deferred fees Other reserves NOL carryforwards Credit carryforwards</s></pre>	<c> \$</c>	391 610 72 88 3,510 1,089	<c> \$</c>	382 507 70 (212) 5,100 1,597
Gross deferred tax asset	\$	5,760	\$	7,444
Valuation allowance		(204)		(739)
Net deferred tax asset	\$	5 <b>,</b> 556	\$	6 <b>,</b> 705

\_\_\_\_\_\_

#### </TABLE>

As of June 27, 1999, the Company had \$10.3 million of net operating loss carryforwards that expire in 2005. The Company also had \$263,000 of general business credit carryforwards expiring between 2000 and 2001, \$177,000 of foreign tax credit carryforwards expiring between 2003 and 2004, and \$649,000 of minimum tax credits that can be carried forward indefinitely. The valuation allowance was established upon adoption of SFAS 109, since it is more likely than not that a portion of certain of the general business credit carryforwards will expire before they can be utilized.

In fiscal 1999, the Company decreased the net deferred tax asset by \$240,820 for general business tax credits that are not expected to be utilized through an addition to the tax valuation allowance. These general business tax credits are due to expire in 2000 and will not be utilized prior to their expiration. The Company believes that it is more likely than not that these credits will not be realized. This reduction is included in the provision for income tax. Additionally, the valuation allowance and corresponding asset were decreased due to the expiration of general business credits.

Under the Internal Revenue Code, the utilization of net operating loss and credit carryforwards could be limited if certain changes in ownership of the Company's Common Stock were to occur. The Company's Articles of Incorporation contain certain restrictions which are intended to reduce the likelihood that such changes in ownership would occur.

# NOTE F - LEASES:

All of the real property occupied by the Company operated restaurants is leased for initial terms ranging from five to twenty-five years with renewal options ranging from five to fifteen years. Most of the lease agreements contain either provisions requiring additional rent if sales exceed specified amounts, or escalation clauses based on changes in the Consumer Price Index.

The Company leases 23,402 square feet in Dallas, Texas for its corporate office and 76,700 square feet in Grand Prairie, Texas for its Norco warehouse and office facilities. The leases expire in 2003 and 2000, respectively. The Company also leases 2,736 square feet in Addison, Texas for its training facility with a term expiring in 2001.

The Company's distribution division currently leases a significant portion of its transportation equipment under leases with terms from five to seven years under operating and capital leases. Some of the leases include fair market value purchase options at the end of the term.

In August 1998, the Company entered into a new 36 month capital lease agreement for computer software and hardware equipment.

Future minimum rental payments under non-cancelable leases with initial or remaining terms of one year or more at June 27, 1999 are as follows (in thousands):

# <TABLE>

		PITAL ASES		
<s></s>	<c></c>		<c></c>	
2000 2001	\$	565 565	\$	
2002 2003		572 90		1,006
2004		108		191
Thereafter		39 		175
		1,939	\$	4,355
Less amount representing interest		(267)		
Present value of total obligations under				
capital leases Less current portion		1,672 (428)		
Long-term capital lease obligations	\$ ===	1,244 ======		

  |  |  |  |

#### </TABLE>

Rental expense consisted of the following (in thousands):

	YEAR ENDED JUNE 27, 1999		JUI	R ENDED NE 28, 1998	YEAR ENDED JUNE 29, 1997		
<s> Minimum rentals Contingent rentals Sublease rentals</s>	<c></c>	1,339 13 (99)	<c></c>	1,193 15 (87)	<c></c>	1,117 11 (90)	
	\$	1,253		1,121	====	1,038 ======	

</TABLE>

#### NOTE G - EMPLOYEE BENEFITS:

The Company has a tax advantaged savings plan which is designed to meet the requirements of Section 401(k) of the Internal Revenue Code (the "Code"). The current plan is a modified continuation of a similar savings plan established by the Company in 1985. Employees who have completed six months of service and are at least 21 years of age are eligible to participate in the plan. The plan provides that participating employees may elect to have between 1% and 15% of their compensation deferred and contributed to the plan. From January 1, 1993 through January 1, 1998, the Company contributed on behalf of each participating employee an amount equal to 50% of the first 3% and 25% of next 3% of the employee's contribution. From January 1, 1998 through January 1, 1999, the Company contributed on behalf of each participating employee an amount equal to 100% up to 6% of the employee's contribution. Effective January 1, 1999, the Company contributes on behalf of each participating employee an amount equal to 100% of the first 3% and 50% of the next 3% of the employee's contribution. Separate accounts are maintained with respect to contributions made on behalf of each participating employee. The plan is subject to the provisions of the Employee Retirement Income Security Act and is a profit sharing plan as defined in Section 401 of the Code. The Company is the administrator of the plan. Participants may direct elective deferrals and earnings thereon and employer matching contributions and earnings thereon prior to January 1, 1998. Effective January 1, 1998, employer matching contributions and earnings thereon are invested in Common Stock of the Company.

For the years ended June 27, 1999, June 28, 1998, and June 29, 1997, total matching contributions to the tax advantaged savings plan by the Company on behalf of participating employees were \$205,922, \$116,862, and \$58,774, respectively.

# NOTE H - STOCK OPTIONS:

On September 1, 1992, the Company adopted the 1992 Stock Award Plan (the "1992 Plan"). All officers, employees and elected outside directors are eligible to participate. The Company's 1992 Plan is a combined nonqualified stock option and stock appreciation rights arrangement. A total of two million shares of Pizza Inn, Inc. Common Stock were originally authorized to be awarded under the 1992 Plan. A total of 973,073 options were actually granted under the 1992 Plan through December 1993. In January 1994, the 1993 Stock Award Plan ("the 1993 Plan") was approved by the Company's shareholders with a plan effective date of October 13, 1993. Officers and employees of the Company are eligible to receive stock options under the 1993 Plan. Options are granted at market value of the stock on the date of grant, are subject to various vesting and exercise periods ranging from six months to three years, and may be designated as incentive options (permitting the participant to defer resulting federal income taxes). Originally, a total of two million shares of Common Stock were authorized to be issued under the 1993 Plan. In December 1996 , 1997 and 1998, the Company's shareholders approved amendments to the 1993 plan increasing by 500,000 shares, in each year, the aggregate number of shares of common stock issuable under the plan.

The 1993 Outside Directors Stock Award Plan (the "1993 Directors Plan") was also adopted by the Company effective as of October 13, 1993. Directors who are not employed by the Company are eligible to receive stock options under the 1993 Directors Plan. Options are granted, up to 20,000 shares per year, to each outside director who purchased a matching number of shares of Common Stock of the Company during the preceding year. Options are granted at market value of the stock on the first day of the fiscal year, which is also the date of grant, and vesting and exercise periods begin after one year. A total of 200,000 shares of Company Common Stock are authorized to be issued pursuant to the 1993 Directors Plan.

<TABLE>

		June 27, 1999		June 28, 199	June 29	June 29, 1997		
		Shares	Av Ex	ghted- erage ercise rice	Shares	Weighted Average Exercise Price		Weighted Average Exercise Price
<\$>	<c></c>		<c></c>		<c></c>	<c></c>	<c></c>	<c></c>
Outstanding at beginning of year		2,675,366	\$	3.27	3,143,639	\$ 3.08	2,608,356	\$ 2.82
Granted		655,290	\$	4.79	110,000	\$ 4.85	876,783	\$ 3.56
Exercised		(17,084)	\$	2.97	(413,773)	\$ 2.14	(266,500)	\$ 1.90
Canceled		(65,600)	\$ 	4.68	(164,500)	\$ 3.58 	(75,000)	\$ 3.74
Outstanding at end of year	====	3,247,972	\$	3.50	2,675,366 ======	\$ 3.27 =====	3,143,639	\$ 3.08
Exercisable at end of year		2,745,448	\$	3.42	2,274,916	\$ 3.15	2,076,856	\$ 2.84
Weighted-average fair value of options granted during the year								

 \$ |  |  | 1.30 | \$ | 1.25 | \$ | 0.89 |FIXED PRICE STOCK OPTIONS

The following table provides information on options outstanding and options exercisable at June 27, 1999:

<TABLE> <CAPTION>

		Options Outstanding		Options	Exercisable
Range of Exercise Prices	Shares Outstanding at June 27, 1999	Weighted- Average Remaining Contractural Life (Years)	Weighted- Average Exercise Price	Shares Exercisable at June 27, 1999	Weighted- Average Exercise Price
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
2.25 - 3.25	1,245,766	1.12	\$ 2.54	1,162,666	\$ 2.51
3.44 - 4.25	1,320,116	3.91	\$ 3.91	1,173,616	\$ 3.79
4.38 - 5.25	682,090	5.47	\$ 4.46	409,166	\$ 4.95
2.25 - 5.25	3,247,972	3.17	\$ 3.50	2,745,448	\$ 3.42
2.23 0.23	=======================================	3.17	7 3.30	=======================================	7 3.12

#### </TABLE>

Pro forma information regarding net income and earnings per share is required to be determined as if the Company had accounted for its stock options granted subsequent to June 25, 1995 under the fair value method of SFAS 123, "Accounting for Stock-Based Compensation". The fair value of options granted in fiscal 1997, 1998 and 1999 was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted average assumptions: risk-free interest rates ranging from 5.0% to 6.5%, expected volatility of 40.3% to 50.8%, expected dividend yield of 4.4% to 8.9% and expected lives of 2 to 6 years.

For purposes of pro forma disclosures, the estimated fair value of the stock options is amortized over the option vesting periods. The Company's pro forma information follows (in thousands, except for earnings per share information):

<TABLE> <CAPTION>

	June 27, 1999				June 28, 1998				June 29, 1997			
	As R	eported	Pro	o Forma	As	Reported	Pro	o Forma	As :	Reported	Pro	Forma
<s></s>	<c></c>		<c></c>		<c></c>		<c></c>		<c></c>		<c></c>	
Net income	\$	2,752	\$	2,291	\$	4,880	\$	4,460	\$	4,528	\$	3,981
Basic earnings per share	\$	0.24	\$	0.20	\$	0.38	\$	0.35	\$	0.35	\$	0.31

Diluted earnings per share \$ 0.23 \$ 0.19 \$ 0.36 \$ 0.33 \$ 0.29

The effects of applying SFAS 123 in this pro forma disclosure are not indicative of future amounts as the pro forma amounts above do not include the impact of additional awards anticipated in future years.

#### NOTE I - COMMITMENTS AND CONTINGENCIES:

The Company is subject to various claims and contingencies related to employment agreements, lawsuits, taxes, food product purchase contracts and other matters arising out of the normal course of business. Management believes that any liabilities arising from these claims and contingencies are either covered by insurance or would not have a material adverse effect on the Company's annual results of operations or financial condition.

#### NOTE J - RELATED PARTIES:

One of the individuals nominated by the Company and elected to serve on its Board of Directors is a franchisee. This franchisee currently operates a total of 15 restaurants located in Arkansas, Texas and Missouri. Purchases by this franchisee comprised 5% of the Company's total food and supply sales in fiscal 1999. Royalties and license fees and area development sales from this franchisee comprised 3% of the Company's total franchise revenues in fiscal 1999. As franchised units, his restaurants pay royalties to the Company and purchase a majority of their food and supplies from the Company's distribution division. As of June 27, 1999, his accounts and note payable to the Company were \$860,464.

The Company believes the above transactions were at the same prices and on the same terms available to non-related third parties.

#### NOTE K - TREASURY STOCK:

For the period of September 1995 through June 1999, the Company purchased 2,730,241 shares of its own Common Stock from time to time on the open market at a total cost of \$13.4 million. In May 1998, the Company acquired 102,478 shares in connection with entering into a new contract with a vendor. This non-cash treasury share acquisition was recorded in other income at current market value in the amount of \$602,000. In April 1999, the Company received a gift of 4,945 shares from a vendor which was recorded at current market value in the amount of \$15,000.

The purchases of common shares described above were funded from working capital, and reduced the Company's outstanding shares by approximately 19%. All reacquired shares will be held as treasury until retired.

#### NOTE L - EARNINGS PER SHARE:

Effective December 28, 1997, the Company adopted SFAS 128, "Earnings Per Share", which establishes standards for computing and presenting earnings per share (EPS). Basic EPS excludes the effect of potentially dilutive securities while diluted EPS reflects the potential dilution that would occur if securities or other contracts to issue common stock were exercised, converted or resulted in the issuance of common stock that then shared in the earnings of the entity. SFAS 128 requires restatement of earnings per share for prior periods.

The following table show the reconciliation of the numerator and denominator of the basic EPS calculation to the numerator and denominator of the diluted EPS calculation (in thousands, except per share amounts).

<TABLE>

		INCOME (NUMERATOR)		SHARES (DENOMINATOR)		R SHARE AMOUNT
YEAR ENDED JUNE 27, 1999 BASIC EPS						
<\$>	<c></c>		<c></c>	<c></c>		
Income Available to Common Shareholder Effect of Dilutive Securities - Stock		\$	2 <b>,</b> 752	11,678 476	\$	0.24
DILUTED EPS Income Available to Common Shareholder	S					
& Assumed Conversions		\$ =====	2 <b>,</b> 752	12,154	\$ ===	0.23
YEAR ENDED JUNE 28, 1998 BASIC EPS						
Income Available to Common Shareholder	S	\$	4,880	12,692	\$	0.38

DILUTED EPS					
Income Available to Common Shareholders					
& Assumed Conversions	\$	4,880	13,468	\$	0.36
	====		==========	===	======
YEAR ENDED JUNE 29, 1997					
BASIC EPS					
Income Available to Common Shareholders	\$	4,528	12,873	\$	0.35
Effect of Dilutive Securities - Stock Options			834		
DILUTED EPS					
Income Available to Common Shareholders					
& Assumed Conversions	\$	4,528	13,707	\$	0.33
	====	======		===	======

  |  |  |  |  |Options to purchase 2,002,106 shares of common stock at exercise prices ranging from \$3.44 to \$5.50 per share were outstanding at June 27, 1999 but were not included in the computation of diluted EPS because the option's exercise price was greater than the average market price of the common shares. No options were excluded from the calculation of diluted EPS during fiscal year 1998. Options to purchase 812,633 shares of common stock during fiscal year 1997 were excluded from the computation of diluted EPS in 1997 because their inclusion would result in an antidilutive effect on EPS.

#### NOTE M - SEGMENT REPORTING:

Effective June 27, 1999, the Company adopted SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information".

The Company has two reportable operating segments as determined by management using the "management" approach as defined in SFAS No. 131: (1) Food and Equipment Distribution, and (2) Franchise and Other. These segments are a result of differences in the nature of the products and services sold. Corporate administration costs, which include, but are not limited to, general accounting, human resources, legal and credit and collections, are partially allocated to the two operating segments. Other revenue consists of non-recurring events.

The Food and Equipment Distribution segment sells and distributes proprietary and non-proprietary items to franchisees and to three company-owned and operated stores. Inter-segment revenues consist of sales to the company owned stores. Assets for this segment include tractor/trailers, equipment, furniture and fixtures.

The Franchise and Other segment includes income from royalties, license fees and area development and foreign master license sales. The Franchise segment includes the three company-owned stores, which are used as prototype and training facilities. Assets for this segment include equipment, furniture and fixtures for the company stores.

Corporate administration and other assets include primarily the deferred tax asset, cash and short term investments, as well as furniture and fixtures located at the corporate office.

Summarized in the following tables are net sales and operating revenues, depreciation and amortization expense, interest expense, interest income, operating profit (loss), capital expenditures, and assets for the Company's reportable segments for the years ended June 27, 1999, June 28, 1998, and June 29, 1997:

<TABLE> <CAPTION>

	 	JUNE 27, 1999	 	JUNE 28, 1998		JUNE 29, 1997
- (In thousands)						
NET SALES AND OPERATING REVENUES:						
<s></s>	<c></c>		<c></c>		<c></c>	
Food and Equipment Distribution	\$	58,101	\$	58,491	\$	59 <b>,</b> 557
Franchise and Other		7,906		9,152		9,446
Intersegment revenues		847		1.015		1.015

Combined	66 <b>,</b> 854 287	68,658 997	70,018
Other revenues Less intersegment revenues (1,015)	(847)	(1,015)	120
- Consolidated revenues	66,294	68,640	69,123
DEPRECIATION AND AMORTIZATION: Food and Equipment Distribution Franchise and Other	\$ 579 129	\$ 491 272	\$ 482 132
- Combined Corporate administration and other	708 163	763 139	614 93
- Depreciation and amortization	871	902	707
INTEREST EXPENSE: Food and Equipment Distribution Franchise and Other	\$ 344	8	\$ 424 8
- Combined	352	333	432
Corporate administration and other	172	169	230
- Interest Expense	524	502	662
INTEREST INCOME: Food and Equipment Distribution Franchise and Other	\$ 72	<u>-</u>	\$ 67 
- Combined Corporate administration and other	72 11	90 38	67 54
- Interest Income	83	128	121
OPERATING PROFIT : Food and Equipment Distribution (1) Franchise and Other (1) Intersegment profit	\$ 3,071 2,813 216	\$ 4,597 3,442 266	\$ 4,571 4,061 224
-			
Combined Other profit or loss Less intersegment profit	6,100 287 (216)	8,305 997 (266)	8,856 120
(224) Corporate administration and other (1,892)	(2,075)	(2,013)	
- Income before taxes	4,096	7,023	6,860
======================================			
(1) Does not include fu	ll allocation of corporate	e administration	
<table></table>			
<caption></caption>			
	JUNE 27, 1999	JUNE 28, 1998	JUNE 29, 1997

<C>

<C>

<S>
 (In thousands)
 CAPITAL EXPENDITURES:

<C>

Food and Equipment Distribution Franchise and Other	\$	391 66	\$ 116 36	\$	173 179
Combined Corporate administration and other		457 183	 152 210		352 276
Consolidated capital expenditures	========	640	 362		628
ASSETS: Food and Equipment Distribution Franchise and Other	ş	10,402	\$ 9,963 1,700	\$	10,207 2,379
Combined Corporate administration and other		11,401 7,185	 11,663 10,110		12,586 11,724
Consolidated assets	========	18,586	 21,773	=======	24,310
GEOGRAPHIC INFORMATION (REVENUES): United States Foreign countries	\$	64,990 1,304	\$ 66,692 1,948	\$	64,922 4,201
Consolidated total		66,294	 68,640		69,123

</TABLE>

# NOTE N - QUARTERLY RESULTS OF OPERATIONS (UNAUDITED):

The following summarizes the unaudited quarterly results of operations for the fiscal years ended June 27, 1999 and June 28, 1998 (in thousands, except per share amounts):

<TABLE> <CAPTION>

<CAPTION>

		Quarter Ended							
	September 27,			December 27 1998			June 27, 1999		
FISCAL YEAR 1999 REVENUES <s></s>	\$	<c> 16,584</c>		<c> 17,363</c>		<c> 16,017</c>			
Gross Profit		793		1,162		1,313		1,352	
Net Income		470		705		800		777	
Basic earnings per share on net income		0.04		0.06		0.07		0.07	
Diluted earnings per share on net income		0.04		0.06		0.07		0.07	
		Quarter Ended							
FISCAL YEAR 1998				December 2 1997		1998		1998	
Revenues	\$	17,050		17,070					
Gross Profit		1,793		1,914		1,505		2,313	
Net Income		1,091		1,185		1,179		1,425	
Basic earnings per share on net income		0.09		0.09		0.09		0.11	
Diluted earnings per share on net income									

  | 0.08 |  | 0.09 |  | 0.09 |  | 0.11 ||  |  |  |  |  |  |  |  |  |
SCHEDULE II
PIZZA INN, INC.
CONSOLIDATED VALUATION AND QUALIFYING ACCOUNTS
(In thousands)

PERIOD	BEG	ANCE AT INNING PERIOD		CHARGED ( COST ANI EXPENSI	D	CHARGED TO OTHER ACCOUNTS	DEDUCTION	S (1)	BALANCE AT END OF
<s> YEAR ENDED JUNE 27, 1999</s>	<c></c>		<c></c>		<c></c>	<c></c>		<c></c>	
Allowance for doubtful accounts and notes receivable	\$	1,007	\$	237	\$	- \$	(212)	\$	1,032
YEAR ENDED JUNE 28, 1998 Allowance for doubtful accounts and notes receivable	\$	1,121	\$	230	\$	- \$	(344)	\$	1,007
YEAR ENDED JUNE 29, 1997 Allowance for doubtful accounts and notes receivable <fn></fn>	\$	963	\$	110	\$	- \$	48	\$	1,121

(1) Write-off of receivables, net of recoveries.
</TABLE>

ITEM 9 - CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

There are no events to report under this item.

PART III

# ITEM 10 - DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by this Item is included in the Company's definitive Proxy Statement to be filed pursuant to Regulation 14A in connection with the Company's annual meeting of shareholders to be held in December 1999 (the "Proxy Statement"), and is incorporated herein by reference.

#### ITEM 11 - EXECUTIVE COMPENSATION

The information required by this Item is included in the Proxy Statement and is incorporated herein by reference.

ITEM 12 - SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by this Item is included in the Proxy Statement and is incorporated herein by reference.

ITEM 13 - CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this Item is included in the Proxy Statement and is incorporated herein by reference.

# PART IV

ITEM 14 - EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON 8-K

- (a) 1. The financial statements filed as part of this report are listed in the Index to
- Financial Statements and Schedules under Part II, Item 8 of this Form 10-K.
- 2. The financial statement schedules filed as part of this report are listed in the Index
- to Financial Statements and Schedules under Part II, Item 8 of this Form 10-K.

#### 3. Exhibits:

- 3.1 Restated Articles of Incorporation as filed on September 5, 1990 and amended on February 16,1993 (filed as Exhibit 3.1 to the Company's Annual Report on Form 10-K for the fiscal year ended June 27, 1993 and incorporated herein by reference).
- 3.2 Amended and Restated By-Laws as adopted by the Board of Directors on July 30, 1993 (filed as Exhibit 3.2 to the Company's Annual Report on Form 10-K for the fiscal year ended June 27, 1993 and incorporated herein by reference).
- 4.1 Provisions regarding Common Stock in Article IV of the Restated Articles of Incorporation, as amended (filed as Exhibit 3.1 to the Company's Annual Report on Form 10-K for the fiscal year ended June 28, 1998 and incorporated herein by reference).

- 4.2 Provisions regarding Redeemable Preferred Stock in Article V of the Restated Articles of Incorporation, as amended (filed as Exhibit 3.1 to this Report and incorporated herein by reference).
- 10.1 Amended and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated August 28, 1997 (filed as Exhibit 10.1 to the Company's Annual Report on Form 10-K for the fiscal year ended June 29, 1997 and incorporated herein by reference).
- 10.2 First Amendment to Amended and Restated Loan Agreement between the Company and Wells Fargo Bank (Texas), N.A. dated September 14, 1998 (filed as Exhibit 10.2 to the Company's Annual Report on Form 10-K for the fiscal year ended June 28, 1998 and incorporated herein by reference).
- 10.3 Stock Purchase Agreement between the Company and Kleinwort Benson Limited dated April 28, 1995 (filed as Exhibit 10.14 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended March 26, 1995 and incorporated herein by reference).
- 10.4 Redemption Agreement between the Company and Kleinwort Benson Limited dated June 24, 1994 (filed as Exhibit 10.4 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference.)
- 10.5 Employment Agreement between the Company and C. Jeffrey Rogers dated October 23, 1997 (filed as Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended September 28, 1997 and incorporated herein by reference).\*
- 10.6 Employment Agreement between the Company and Ronald W. Parker dated October 23, 1997 (filed as Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended September 28, 1997 and incorporated herein by reference).\*
- 10.7 1993 Stock Award Plan of the Company (filed as Exhibit 10.9 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference).\*
- 10.8 1993 Outside Directors Stock Award Plan of the Company (filed as Exhibit 10.10 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference).\*
- $10.9\,$  1992 Stock Award Plan of the Company (filed as Exhibit 10.6 to the Company's Annual Report on Form 10-K for the fiscal year ended June 27, 1993 and incorporated herein by reference).\*
- 21.0 List of Subsidiaries of the Company (filed as Exhibit 21.0 to the Company's Annual Report on Form 10-K for the fiscal year ended June 26, 1994 and incorporated herein by reference).
  - 23.0 Consent of Independent Accountants.
  - 27.0 Financial Data Schedule
- $^{\star}$  Denotes a management contract or compensatory plan or arrangement filed pursuant to Item 14 (c) of this report.
- (b) No reports were filed on Form 8-K during the fourth quarter of the Company's fiscal year 1999.

# SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: September 22 , 1999 By: /s/ Shawn Preator
Shawn Preator
Controller and Treasurer
(Principal Accounting Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

NAME AND POSITION DATE

/s/Steve A. Ungerman September 22 , 1999

Steve A. Ungerman

Director and Chairman of the Board

/s/C. Jeffrey Rogers September 22 , 1999 C. Jeffrey Rogers Director, Vice Chairman, President and Chief Executive Officer (Principal Executive Officer) /s/Butler E. Powell September 22, 1999 Butler E. Powell Director /s/Ramon D. Phillips September 22 , 1999 Ramon D. Phillips Director /s/F. Jay Taylor September 22 , 1999 F. Jay Taylor Director /s/Bobby L. Clairday September 22 , 1999 Bobby L. Clairday Director /s/Ronald W. Parker September 22 , 1999 Ronald W. Parker

Director, Executive Vice President and

Chief Operating Officer (Principal Financial Officer)

# CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Forms S-8 (Nos. 33-56590, 33-71700, as amended by Post-Effective Amendments No. One and Two, and 33-77617) of Pizza Inn, Inc. of our report dated August 6, 1999 relating to the financial statements and financial statement schedule, which appears in this Form 10-K.

PRICEWATERHOUSECOOPERS LLP

Dallas, TX September 22, 1999

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